# SIYATHEMBA MUNICIPALITY



# RECRUITMENT AND SELECTION POLICY

# RECRUITMENT AND SELECTION POLICY

# **PURPOSE**

To ensure that recruitment and selection of staff is done in an appropriate manner and relevant statutory requirements are observed and adhered to. To ensure that staff placement is done in a way that the Council's strategic goals and objectives are met.

# **POLICY**

#### 1. APPROVAL FOR FILLING OF POSTS

- 1.1 Provision in the budget must be confirmed before any vacancy can be advertised.
- 1.2 Internal recruitment should always be the first priority if there is any vacancy.
- 1.3 External recruitment will be the next option if there is no suitable applicant internally.

#### PROCEDURE

TYPE OF VACANCY	MINIMUM COMMITTEE
Municipal Manager	Council approval must be
	obtained
Post level 1-3	Municipal Manager and
	Council
Post level 4-15	Municipal Manager, Corporate
	Services Manager and
	relevant Head of Department

# 2. SETTING OF CRITERIA FOR POSITION (e.g. qualifications, experience, personal qualities and special skills)

- 2.1 Criteria including qualifications/experience and job requirement should fit in with Bargaining Council's guidelines.
- 2.2 The requirements of Employment Equity must be met.
- 2.3 The job requirements must be done as follows:

TYPE OF VACANCY	MINIMUM COMMITTEE
Municipal Manager	Council
Post level 1-3	Municipal Manager and
	Council
Post level 4-15	Municipal Manager, Corporate
	Services Manager and
	relevant Head of Department

#### 3. ADVERTISING OF POSTS

- 3.1 It is the discretion of the Municipal Manger, Departmental Head and Corporate Service Manager whether to first advertise internally or to once off advertise externally.
- 3.2 Copies of an advert should be given to all Heads of Departments and to Unions.
- 3.3 The advert should specify:
  - 3.4.1 The job title
  - 3.4.2 Qualifications
  - 3.4.3 Experience
  - 3.4.4 Job requirements
  - 3.4.5 Key Performance Areas
  - 3.4.6 Salary and Benefits of the post
  - 3.4.7 Closing date

# 4. APPLICATIONS, SHORT LISTING AND REFERENCE CHECKING

- 4.1 All applications must be sent for the attention of the Municipal Manager.
- 4.2 Applications must be in the form of curriculum vitae, covering letter and certified copies of qualifications and Identity Document.
- 4.3 All reference checking will be conducted after the short listing has been completed and notes must be taken.

#### 5. **INTERVIEWS**

5.1 All interviews will be conducted by the interview panel as follows:

VACANCY	MINIMUM COMMITTEE
Municipal Manager	Council
Post level 1-3	Municipal Manager and Council
Post level 4-15	Municipal Manager, Corporate Services Manager and relevant Head of Department

- 5.2 The Chairperson of a panel for the position of Municipal Manager will be the Mayor.
- 5.3 The Chairperson of a panel for all other levels will be the Municipal Manager.
- 5.4 During the interviews the panel will make use of <u>score sheets</u> for evaluation purposes.
- 5.5 After the interviews the panel will combine/add their scores and the candidate with the highest score will be appointed.
- 5.6 Should it happen that two or more candidates have equal scores after evaluations, another form of evaluation should be used to determine the best candidate, e.g. a case study can be used for evaluation or another question can be asked.

#### 6. **DISQUALIFICATION OF APPLICANT**

- 6.1 A candidate may be disqualified from appointment for the following reasons:
  - 6.1.1 Canvassing to any member of the panel with the aim of being appointed to a post in the Municipality. Disciplinary actions will be taken against that member of the panel should it be found that he/she agreed to such practice. Canvassing can be in the form of:
    - Bribery;
    - Influencing Councillors or officials
    - Promising applicant's positions.
  - 6.1.2 Conscious misrepresentation of crucial information in the application.
  - 6.1.3 Withholding crucial information that may have a deciding impact on the outcome.

#### 7. APPOINTMENT PROCEDURE

7.1 After the interviews the most suitable candidate will be appointed. The approval of appointment should be made by the relevant body as follows:

VACANCY	RELEVANT COMMITTEE/PERSON
Managerial Positions	Council has authority and thereby appoints.
Other levels	Municipal Manager has authority and thereby appoints.

7.2 The Corporate Services Department and/or the relevant Departmental Head should write a letter notifying applicants about the outcome.

#### 8. INDUCTION

- 1. Induction is the process of introducing new employees to the Municipality and to the employees, new tasks, supervisors and work groups.
- 2. The Corporate Services Department and/or the relevant Departmental Head are responsible for the induction process.

### 3. Induction Program

- 3.1 The induction program includes the following:
  - 3.1.1 An employee will be provided with historical overview of the formation of the municipality, its goals, norms, standards, organizational structure, services and job environment.
  - 3.1.2 Policies and procedures of the municipality will be explained to him/her.
  - 3.1.3 Salary scales, overtime, bonuses, leave pay and how payment will be done.
  - 3.1.4 Fringe benefits e.g. insurance schemes, medical benefits, UIF, leave and retirement benefits.
  - 3.1.5 Health and safety measures for prevention of accidents and the reporting thereof.
  - 3.1.6 His/her rights as an employee, conditions of employment, grievance and disciplinary procedures.
  - 3.1.7 For new employees, new tasks will be explained to him/her.
  - 3.1.8 Workplace orientation will be conducted.
  - 3.1.9 Introduction to the fellow employees and Councillors.
- 3.2 The Corporate Services Department and/or the relevant Departmental Head will hand copies of the employment contracts, conditions of service and any other relevant documents to the employee.